

## MARGARET LORRAINE TRAINER

## // PROFESSIONAL BACKGROUND

1975	Citibank NA
1990	1975 - 1986   H.R. roles of both specialist and generalist natures
	1986 - 1988   Chief of Staff to Head of UK Treasury   A non-HR role including assignments in capital hedging, risk assessment, speech writing, and foreign exchange and funding limits management
	1988 - 1989   Head of HR UK and N. Europe, London
	1989 - 1990   Head of HR for EMEA based in Frankfurt
1990 - 1994	<b>London Stock Exchange</b> Head of Human Resources and member of the Executive Board, responsible for formulating strategy and leading the Exchange from being a trade association to an organisation using current commercial practices
1994 - 2000	<b>Coutts Natwest Group</b> Head of Human Resources and Organisation Development responsible for all HR activities in International Private Banking
2001 - 2006	<b>De Beers LV Ltd</b> Member of the start up team for this joint venture created in 2001 between LVMH and De Beers to launch a global retail diamond jewellery business, advising on organisation and people strategy
2005 - 2013	Aegis PLC Non Executive Director

Chairman of Remuneration Committee (since 2010)

## // PERSONAL INFORMATION

Date of Birth 13th March 1952

## // QUALIFICATIONS





2006 - 2008	Manchester Square Partners Working with the founding partners to support them in developing a search-based business mentoring practice at and around board level	// OFFICES HELD IN OTHER ENTITIES OUTSIDE SONAE
2008 - 2015	<b>Sonae   SGPS, SA</b> Advice to Chairman Providing board level succession planning services, and	<b>Jupiter Fund Managment PLC</b> Non-Executive Director Member of Audit Committee Member Nomination Committee Member Remuneration Committee
2013	director development <b>Colt SA</b> Non-Executive Director	<b>Essentra PLC</b> Non-Executive Director Chair of Remuneration Committee
2015	Chairman of Remuneration Committee (since 2014) Member of the Nomination Committee	Member of Audit Member of Nomination Committees
	Fidelity purchased all the independent shareholdings and independent directors stood down	
2010	Jupiter Fund Managment PLC	
Present	Non-Executive Director and Member of the Audit Committee and the Nomination Committee Member of Remuneration Committee	
2013 - Present	<b>Essentra PLC</b> Non-Executive Director Chairman of the Remuneration Committee (since 2014)	
	Member of the Audit Committee	
	Member of Nomination Committee	