


Shareholders' General Meeting Preparatory Information

(Article 289, paragraphs a) and b) of the Portuguese Companies Act

and

Article 21-C of the Portuguese Securities Code)

A decorative graphic in the bottom-left corner consisting of several overlapping, semi-transparent blue circles of varying sizes and shades, creating a dynamic, abstract pattern.

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Portugal

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**Full names of the Members of Management and
Auditing Statutory Governing Bodies, as well as of the
Board of the Shareholders' General Meeting**

(Paragraph a) of no. 1 of Article 289 of the Portuguese Companies Act)

NAMES OF THE STATUTORY BODIES MEMBERS

BOARD OF THE SHAREHOLDERS' GENERAL MEETING

Chairman	Manuel Eugénio Pimentel Cavaleiro Brandão
Secretary	Maria da Conceição Henriques Fernandes Cabaços

BOARD OF DIRECTORS

Chairman	Duarte Paulo Teixeira de Azevedo Ângelo Gabriel Ribeirinho dos Santos Paupério José Manuel Neves Adelino Andrew Eustace Clavering Campbell Christine Cross Tsega Gebreyes Marcelo Faria de Lima Dag Johan Skattum Margaret Lorraine Trainer
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EXECUTIVE COMMITTEE

Co-Chairman	Duarte Paulo Teixeira de Azevedo
Co-Chairman	Ângelo Gabriel Ribeirinho dos Santos Paupério

BOARD AUDIT AND FINANCE COMMITTEE

Chairman	José Manuel Neves Adelino
Member	Andrew Eustace Clavering Campbell
Member	Christine Cross
Member	Tsega Gebreyes
Member	Marcelo Faria de Lima
Member	Margaret Lorraine Trainer

BOARD NOMINATION AND REMUNERATION COMMITTEE

Chairman	Margaret Lorraine Trainer
Member	Duarte Paulo Teixeira de Azevedo
Member	José Manuel Neves Adelino
Member	Christine Cross

SHAREHOLDERS' REMUNERATION COMMITTEE

Chairman	Artur Eduardo Brochado dos Santos Silva
Member	Francisco de La Fuente Sánchez
Member	Carlos António Rocha Moreira da Silva

STATUTORY AUDIT BOARD

Chairman	Daniel Bessa Fernandes Coelho
Member	Maria José Martins Lourenço da Fonseca
Member	Manuel Heleno Sismeiro
Substitute	Óscar José Alçada da Quinta

STATUTORY EXTERNAL AUDITOR

Statutory Auditors' Company
DELOITTE & ASSOCIADOS, SROC, SA
Represented by Nuno Miguel dos Santos Figueiredo

Positions held by members of the Statutory Governing Bodies in other companies

(Paragraph b) of no. 1 of Article 289 of the Portuguese Companies Act)

Board of the Shareholders' General Meeting

Offices held by Members of the Board of the Shareholders' General Meeting in other companies are the following:

Manuel Eugénio Pimentel Cavaleiro Brandão (Chairman)

Partner of PLMJ - A.M. Pereira, Sáragga Leal, Oliveira Martins, Júdice e Associados – Sociedade de Advogados, RL

Vice-Chairman of the Board of Directors of Fundação de Serralves

Chairman of the Board of the Shareholders' General Meeting of Sonae Capital, SGPS, SA

Chairman of the Board of the Shareholders' General Meeting of Sonaecom, SGPS, SA

Chairman of the Board of the Shareholders' General Meeting of LEICA – Aparelhos Ópticos de Precisão, SA

Chairman of the Board of the Shareholders' General Meeting of SENDA DELABIE, SA

Chairman of the Board of the Shareholders' General Meeting of APFS – Associação Portuguesa de Facility Services

Maria da Conceição Henriques Fernandes Cabaços (Secretary)

Partner of PLMJ - A.M. Pereira, Sáragga Leal, Oliveira Martins, Júdice e Associados – Sociedade de Advogados, RL

Secretary of the Board of the Shareholders' General Meeting of Sonae Capital, SGPS, SA

Secretary of the Board of the Shareholders' General Meeting of Sonaecom, SGPS, SA

Secretary of the Board of the Shareholders' General Meeting of NANIUM, SA

Secretary of the Board of the Shareholders' General Meeting of SENDA DELABIE, SA

Board of Directors

Offices held by Members of the Board of Directors in other companies are the following:

Duarte Paulo Teixeira de Azevedo

Chairman of the Board of Directors Sonae Investimentos, SGPS, SA
Chairman of the Board of Directors of Sonae MC-Modelo Continente, SGPS, SA
Chairman of the Board of Directors of Sonae Center Serviços II, SA
Chairman of the Board of Directors of Sonae Sierra, SGPS, SA
Chairman of the Board of Directors of Sonae Indústria, SGPS, SA
Chairman of the Board of Directors of Sonae Arauco, SA
Chairman of the Board of Directors of Sonae Capital, SGPS, SA
Chairman of the Board of Directors of Migracom, SA
Member of the Board of Directors of Efanor Investimentos, SGPS, SA
Member of the Board of Directors of Imparfin - Investimentos e Participações Financeiras, SA

Ângelo Gabriel Ribeirinho dos Santos Paupério

Chairman of the Board of Directors and Executive Director of Sonaecom, SGPS, SA
Chairman of the Board of Directors of Sonae Investment Management - Software and Technology, SA
Chairman of the Board of Directors of Público - Comunicação Social, SA
Member of the Board of Directors of ZOPT, SGPS, SA
Member of the Board of Directors of NOS, SGPS, SA
Chairman of the Board of Directors of Sonae Financial Services, SA
Chairman of the Board of Directors of SFS – Serviços de Gestão e Marketing, SA
Vice-Chairman of the Board of Directors of Sonae MC - Modelo Continente, SGPS, SA
Member of the Board of Directors of Sonae Investimentos, SGPS, SA
Member of the Board of Directors of Sonae Center Serviços II, SA
Member of the Board of Directors of Sonae Sierra, SGPS, SA
Chairman of the Board of Directors of MDS, SGPS, SA
Member of the Board of Directors of Love Letters – Galeria de Arte, SA

José Manuel Neves Adelino

Member of the Board of the Directors of the Calouste Gulbenkian Foundation

Andrew Eustace Clavering Campbell

Director of Ashridge Strategic Management Centre Part of Ashridge Business School
Director of Campbell Associates Consulting Ltd

Christine Cross

Director of Christine Cross Ltd
Non Executive Director of Kathmandu (New Zealand) plc
Non Executive Director of Brambles (Australia)plc
Non Executive Director of Fenwick (UK)
Non Executive Director of Hilton Food Group

Tsega Gebreyes

Founding Director, Managing Partner of Satya Capital Limited
Director of ISON Group
Trustee of MM Trust
Director of SES, SA
Director of TYMM Partners

Marcelo Faria de Lima

Shareholder and Co-founder of Artesia Gestão de Recursos SA
Member of the Board of Directors of Artesia Capital Management Ltd
Director of Amber Internacional LLC
Director of CBM Holding Qualified Family, LP
Director of CBM Holdings Subsidiary, LP
Chairman of Colfax Participações, SA
Director of EDG – Estilo, Design e Gestão, SA
Chairman of the Board of Directors of Klimasan Klima Sanayi ve Ticaret AS
Director of Lima & Smith Ltda
Chairman of the Board of Directors of Metalfrio Servicios SA de CV
Member of the Board of Directors of Metalfrio Solutions AS
Chairman of the Board of Directors of Metalfrio Solutions SA
Chairman of the Board of Directors of Metalfrio Solutions SA de CV
Chairman of the Board of Directors of Metalfrio Solutions Sogutma Sanayi Ve Ticaret AS
Director of Nova Bahia Empreendimentos
Director of Peach Tree LLC
Member of the Board of Directors of PDQ Investments Ltd
Vice-Chairman of the Board of Directors of Restoque Comércio e Confecções de Roupas SA
Director of Rio Parateí. Empreendimentos e Participações SA
Chairman of Rio Verde Consultoria e Participações Ltda



Chairman of Serra do Acaraí Empreendimentos e Participações SA
Director of Tira-Chapéu Empreendimentos Ltda
Director of Turquoise Capital CV
Director of Turquoise Capital LP
Member of the Board of Directors of TRX Holding Investimentos e Participações SA
Member of the Board of Directors of TRX Investimentos Imobiliários SA

Dag Johan Skattum

Right to Play
Member of the Board of Directors (Toronto, Canada HQ)
Member of the board of Directors at UK and the US
Chairman of the Human Resources Committee
Chair of CEO succession committee (not completed) and Chairman at the CEO's Integration Committee
Trusted advisor to CEO and Founder (on going)
Member of the Board of Directors of Nabors Industries
Vice-Chairman of J.P. Morgan Limited
Vice- Chairman da J.P. Morgan Securities PLC

Margaret Lorraine Trainer

Non-Executive Director and member of Audit Committee and Nomination Committee, as well as Senior Independent Director and Chairman of Remuneration Committee of Jupiter Fund Management PLC
Non-executive Director, Chair of Remuneration Committee and Member of Audit and Nomination Committees of Essentra PLC

Statutory Audit Board

Offices held by the Members of the Statutory Audit Board in other companies are the following:

Daniel Bessa Fernandes Coelho

Chairman of Statutory Audit Board of Galp Energia, SGPS, SA
Chairman of Statutory Audit Board of BIAL – Portela e Companhia, SA
Non-Executive Director of Amorim Turismo, SGPS, SA
Non-Executive Director of AEGI - Amorim Entertainment e Gaming International, SGPS, SA
Non-Executive Director of Sociedade Figueira Praia, SA

Maria José Martins Lourenço Fonseca

Member of the Statutory Audit Committee of Sonae Investimentos, SGPS, SA
Member of the Statutory Audit Committee of Sonaecom, SGPS, SA

Manuel Heleno Sismeiro

Chairman of the Statutory Audit Board of Sonae Indústria, SGPS, SA
Member of the Statutory Audit Board of Sonae Capital, SGPS, SA
Chairman of the Statutory Audit Board of OCP Portugal – Produtos Farmacêuticos, SA
Chairman of the Shareholder’s General Meeting of Segafredo Zanetti (Portugal) –
Comercialização e Distribuição de Café, SA

Óscar Alçada da Quinta

Member of the Statutory Audit Board of Sonaecom, SGPS, SA
Member of the Statutory Audit Board of Sonae Indústria, SGPS, SA
Member of the Statutory Audit Board of BA GLASS I – Serviços de Gestão e Investimento, SA
Member of the Statutory Audit Board of Caetano-Baviera – Comércio de Automóveis, SA
Member of the Board of Directors of Óscar Quinta, Canedo da Mota & Pires Fernandes, SROC

ARTICLE 21-C OF THE PORTUGUESE SECURITIES CODE

- Total number of shares on 28th March 2017 – 2,000,000,000 with nominal value of Eur. 1,00 each.
- Total number of voting rights on 28th March 2017 – 2.000.000.000.