

General Meeting's Preparatory Information

(Art. 289º, paragraph a) and b) of the Portuguese Companies Code
and
art. 21-C of the Securities Code)

A decorative graphic in the bottom left corner consisting of several overlapping circles in various shades of blue and purple.

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**Full names of Members of Management and Supervisory
Statutory Bodies as well as of the Board of the Shareholders´
General Meeting**

(Paragraph a) of no. 1 of Art.º 289º of the Portuguese Companies Code)

STATUTORY BODIES

BOARD OF THE SHAREHOLDERS' GENERAL MEETING

Chairman	Manuel Eugénio Pimentel Cavaleiro Brandão
Secretary	Maria da Conceição Henriques Fernandes Cabaços

BOARD OF DIRECTORS

Chairman	Belmiro Mendes de Azevedo
	Álvaro Carmona e Costa Portela
	Álvaro Cuervo Garcia
	Michel Marie Bon
	José Manuel Neves Adelino
	Bernd Hubert Joachim Bothe
	Christine Cross
	Duarte Paulo Teixeira de Azevedo
	Ângelo Gabriel Ribeirinho dos Santos Paupério
	Nuno Manuel Moniz Trigo Jordão

EXECUTIVE COMMITTEE

Chairman	Duarte Paulo Teixeira de Azevedo
	Ângelo Gabriel Ribeirinho dos Santos Paupério
	Nuno Manuel Moniz Trigo Jordão

BOARD AUDIT AND FINANCE COMMITTEE

Chairman	Michel Marie Bon
Member	Álvaro Cuervo Garcia
Member	José Manuel Neves Adelino
Member	Bernd Hubert Joachim Bothe
Member	Christine Cross

BOARD NOMINATION AND REMUNERATION COMMITTEE

Chairman	Belmiro Mendes de Azevedo
Member	Michel Marie Bon
Member	Christine Cross

REMUNERATION COMMITTEE

Chairman	Belmiro Mendes de Azevedo
Member	Artur Eduardo Brochado dos Santos Silva
Member	Francisco de La Fuente Sánchez

STATUTORY AUDIT BOARD

Chairman	Daniel Bessa Fernandes Coelho
Member	Arlindo Dias Duarte Silva
Member	Jorge Manuel Felizes Morgado
Substitute	Óscar José Alçada da Quinta

STATUTORY EXTERNAL AUDITOR

Sociedade de Revisores Oficiais de Contas
DELOITTE & ASSOCIADOS, SROC, SA
Represented by António Marques Dias ou
Jorge Manuel Araújo de Beja Neves

Positions held by members of the Statutory Bodies in other companies

(Paragraph b) of no. 1 of Art.º 289º of the Portuguese Companies Code)

Board of the Shareholders' General Meeting

Offices held by Members of the Shareholders' General Meeting in other companies are the following:

Manuel Eugénio Pimentel Cavaleiro Brandão (Chairman)

- Chairman of the Board of the Shareholders' General Meeting of LEICA – Aparelhos Ópticos de Precisão, SA
- Vice-Chairman of the Board of the Shareholders' General Meeting of Banco BPI, SA
- Partner of A.M. Pereira, Sáragga Leal, Oliveira Martins, Júdice e Associados – Sociedade de Advogados, RL
- Partner-Director of OFFIG – Administração e Gestão de Escritórios, Lda
- Member of the Board of the Directors of Fundação de Serralves

Maria da Conceição Henriques Fernandes Cabaços (Secretary)

- Chairman of the Board of the Shareholders' General Meeting of Ferreira Marques & Irmão, SA – TOPÁZIO
- Secretary of the Board of the Shareholders' General Meeting of NANIUM, SA
- Partner-Director of OFFIG – Administração e Gestão de Escritórios, Lda

Board of Directors

Offices held by Members of the Board of Directors in other companies are the following:

Belmiro Mendes de Azevedo

- Chairman of the Board of Directors of Sonae Indústria SGPS, SA
- Chairman of the Board of Directors of SC - SGPS, SA
- Chairman of the Board of Directors of SPRED - SGPS, SA
- Chairman of the Board of Directors of Efanor Investimentos, SGPS, SA
- Chairman of the Board of Directors of Águas Furtadas – Sociedade Agrícola, SA
- Chairman of the Board of Directors of Alpêssego – Sociedade Agrícola, SA
- Chairman of the Board of Directors of Prosa – Produtos e Serviços Agrícolas, SA
- Chairman of the Board of Directors of Casa Agrícola de Ambrães, SA
- Chairman of the Board of Directors of Praça Foz – Soc. Imobiliária, SA
- Chairman of the Board of Directors of Setimanale, SGPS, SA
- Chairman of the Board of Directors of EGP - UPBS
- Chairman and CEO of Sonae Capital, SGPS, SA
- Sole Director of BA – Business Angels, SGPS, SA

Álvaro Carmona e Costa Portela

- Chairman of MAF Properties, Dubai, EUA
- Non- Executive Director of Casa Agrícola HMR, SA
- Non- Executive Director of COPAM – Companhia Portuguesa de Amidos, SA
- Member of the Board of Directors of Sonaerp – Retail Properties, SA
- Executive Director of Sonae Capital, SGPS, SA
- Executive Director of SC, SGPS, SA
- Executive Director of Spred, SGPS, SA
- Executive Director of Sonae Turismo, SGPS, SA
- Director Portela & Portela, Lda

Álvaro Cuervo Garcia

- Member of the Board of Directors of Sonae Indústria, SGPS, SA

- Member of the Board of Directors of ACS, SA
- Member of the Board of Directors of Bolsas y Mercados Españoles

Michel Marie Bon

- Member of the Board of the Directors of Lafarge
- Member of the Board of the Directors of Sonepar
- Director of Transparency International (France)
- Chairman of the Supervisory Board of Editions du Cerf
- Chairman of the Supervisory Board of Devoteam

José Manuel Neves Adelino

- Member of the Statutory Audit Board at BPI
- Member of the Board of Directors of Cimpor

Bernd Hubert Joachim Bothe

- Horn & Company GmbH, GERMAN, Partner, Düsseldorf, Head of Competence Center, Consumer Good & Retail
- Member of the Supervisory Board Spar Österreichische Warenhandelsgesellschaft AG, Salzburg AU
- Vice Chairman of the Supervisory Board H & E Reinert Group, Versmold
- Member of the Supervisory Board of Basler Fashion Holding GmbH, Goldbach
- Member of the Supervisory Board of Tomra Systems ASA, Asker Norway

Christine Cross

- Non Executive Director (Audit, Nominations and Remunerations Committee member), Next plc
- Director of Christine Cross Ltd - Independent Advisor in Retail

Duarte Paulo Teixeira de Azevedo

- Chairman of the Board of Director of Sonae Investimentos, SGPS, SA
- Chairman of the Board of Director of Sonaegest - Sociedade Gestora de Fundos de Investimento, SA
- Chairman of the Board of Director of Sonae MC-Modelo Continente, SGPS, SA

- Chairman of the Board of Director of Sonaerp - Retail Properties, SA
- Chairman of the Board of Director of Sonae-Specialized Retail, SGPS, SA
- Chairman of the Board of Director of Sonaecom, SGPS, SA
- Chairman of the Board of Director of Sonae Sierra, SGPS, SA
- Chairman of the Board of Director of MDS, SGPS, SA
- Chairman of the Board of Director of Migracom, SGPS, SA
- Member of the Board of Director of Sonae Indústria, SGPS, SA
- Member of the Board of Director of Efanor Investimentos, SGPS, SA
- Member of the Board of Director of Imparfin, SGPS, SA

Ângelo Gabriel Ribeirinho dos Santos Paupério

- CEO Sonaecom, SGPS, SA
- Chairman of the Board of Directors of Sonaecom - Sistemas de Informação, SA
- Chairman of the Board of Directors of Sonaecom – Serviços Partilhados, SA
- Chairman of the Board of Directors of Sonae Telecom, SGPS, SA
- Chairman of the Board of Directors of OPTIMUS - Comunicações, SA
- Chairman of the Board of Directors of WeDo Consulting - Sistemas de Informação, SA
- Chairman of the Board of Directors of Público - Comunicação Social, SA
- Chairman of the Board of Directors of PCJ – Público, Comunicação e Jornalismo, SA
- Chairman of the Board of Directors of Sontária – Empreendimentos Imobiliários, SA
- Vice-Chaiman of the Board of Directors of Sonaerp - Retail Properties, SA
- Vice-Chaiman of the Board of Directors of Sonae - Specialized Retail, SGPS, SA
- Vice-Chaiman of the Board of Directors of Sonae MC - Modelo Continente, SGPS, SA
- Member of the Board of Directors of Sonae Investimentos, SGPS, SA
- Member of the Board of Directors of Sonae Center Serviços II, SA
- Member of the Board of Directors of MDS, SGPS, SA
- Member of the Board of Directors of Sonae Investments, BV
- Member of the Board of Directors of Sontel, BV
- Member of the Board of Directors of Sonaecom, BV
- Member of the Board of Directors of Lapidar, SGPS, SA
- Member of the Board of Directors of Love Letters - Galeria de Arte, SA
- Sole Director of Enxomil - SGPS, SA
- Sole Director of Enxomil - Sociedade Imobiliária, SA
- Non-Executive Director of Cooper Gay (Holdings) Limited
- Non-Executive Director of Sonae Sierra, SGPS, SA

Nuno Manuel Moniz Trigos Jordão

- Member of the Board of Directors of Sonae Investimentos, SGPS, SA



- Member of the Board of Directors of Sonaerp - Retail Properties, SA
- Member of the Board of Directors of Modelo - Distribuição de Materiais de Construção, SA
- Member of the Board of Directors of Sonaecom, SGPS, SA

Fiscal Board

Offices held by Members of the Board of Directors in other companies are the following:

Daniel Bessa Fernandes Coelho

- Non-Executive Director of Efacec Capital, SGPS, SA
- Director of Bial Foundation
- Chairman of Statutory Audit Board of Galp Energia, SGPS, SA
- Chairman of Statutory Audit Board of BIAL – Portela e Companhia, SA
- Chairman of Statutory Audit Board of BCP – Banco Comercial Português, SA (until February 2012)

Arlindo Duarte Silva

- Member of the Statutory Audit Board at Sonaecom, SGPS, SA
- Member of the Statutory Audit Board at Sonae Investimentos, SGPS, SA
- Member of the Statutory Audit Board at Rochinvest – Investimentos Imobiliários e Turísticos, SA
- Member of the Statutory Audit Board at ALADI - Associação Lavrense de Apoio ao Diminuído Intelectual
- Member of the Statutory Audit Board at Associação Cultural do Senhor do Padrão
- External Auditor at DMJB – Consultadoria de Gestão, SA

Jorge Manuel Felizes Morgado

- Member of the Statutory Audit Board of Sonae Sierra, SGPS, SA
- Member of the Statutory Audit Board of Sonae Indústria, SGPS, SA
- Member of the Statutory Audit Board of Sonae Capital, SGPS, SA
- External Auditor of Timeloft, SA
- External Auditor of ValorInveste - Soc. Invest. Imob., SA
- External Auditor of Jofabo - Construção e Imobiliária, SA
- External Auditor of Polibrás - Polimentos e Abrasivos, SA
- External Auditor of Know it - Soluções Formação Tecnologia, SA
- External Auditor of J. Medeiros, SGPS, SA
- External Auditor of Hidroelétrica S. Nicolau, SA
- External Auditor of Hidroelétrica S. Pedro, SA
- External Auditor of Mindegames - Soc. Comunicação, Produções Audiovisuais Futebol, SA

- External Auditor of FeedWater- Tubos, SA
- External Auditor of SkyWorld, SA
- External Auditor of Blue Share, SA
- External Auditor of VNG - Gestão, Consultoria e Gestão, SA
- External Auditor of PM.IQS - Projecto, Gestão e Supervisão, SA
- External Auditor of Imoguedes - Imobiliária e Engenharia, SA
- External Auditor of Praianorte - Hotelaria e Turismo, SA
- External Auditor of Companhia das Pastas - Empreendimentos e Invest. Hoteleiros, SA
- External Auditor of PREC - projectos de Engenharia e Construções, SA
- External Auditor of AD Venture SGPS, SA
- External Auditor of Delvepe – Projectos e Construção, SA
- External Auditor of ERPA II – Emp., Recup., Pat., Arquitet., SA
- External Auditor of House Demand, SA
- External Auditor of IberiaPremium, Oil & Gas, SA
- External Auditor of Listradema – Gestão de Parques Empresariais, SA
- External Auditor of Luso-Insular, Projectos e Invest., SA
- External Auditor of PMVA – Imobiliária, SA
- External Auditor of Euroviga - Préfabricados, SA
- External Auditor of Write UP, SA
- External Auditor of Strong Management, SA
- External Auditor of Fundação Universidade do Porto
- Partner da Horwath Parsus – Consultoria e Gestão, Lda

ARTIGO 21-C OF THE PORTUGUESE SECURITIES CODE (CVM)

- Total number of shares on 30 March 2012 – 2,000,000,000 with nominal value of Eur. 1,00 each
- Total number of voting rights on 30 March 2012 – 1,998,965,955.