

**BOARD OF DIRECTORS**

**April 2007**

**BELMIRO MENDES DE AZEVEDO**

**April 2007**

## **Belmiro Mendes de Azevedo**

### ***Curriculum Vitae***

#### **PERSONAL DATA**

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PLACE OF BIRTH: Marco de Canaveses  
MARRIED

DATE OF BIRTH: 17-02-1938  
CHILDREN: 3

#### **EDUCATION**

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1963            Graduation in Chemical Engineering - Porto University  
1973            PMD (Programme for Management Development) - Harvard Business School  
1985            Financial Management Programme - Stanford University  
1987            Strategic Management - Wharton University

#### **PROFESSIONAL ACTIVITIES**

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1963-1964      Technical Career in textile chemical industries  
1965-1967      Managing Director of Sonae  
1967-1984      President of Sonae Group of companies  
1985-1988      CEO of Sonae Indústria e Investimentos, SA  
1989-1999      Chairman and CEO of Sonae Investimentos, SGPS, SA  
Since 1999      Chairman and CEO of Sonae SGPS, SA

#### **OTHER ACTIVITIES**

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Member of the European Union Hong-Kong Business Cooperation Committee  
Member of the International Advisory Board of Allianz AG  
Member of the Harvard Business School European Advisory Board  
Member of the Management Board of Cotec – Portugal  
Member of the European Round Table of Industrialists  
Founding Member of Manufuture Portugal Forum.

#### **DISTINCTIONS**

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“Grã Cruz da Ordem do Infante D. Henrique” bestowed by His Excellence the President of the Republic of Portugal  
“Encomienda de Numero de la Orden del Mérito Civil” bestowed by His Majesty the King D. Juan Carlos of Spain.  
“Ordem do Cruzeiro do Sul” bestowed by His Excellence the President of the Republic of Brazil  
Honorary Fellow of the London Business School

### ***Shares Held in Sonae Group Companies<sup>1</sup>***

Sonae, SGPS, SA – 14,901 shares  
Sonaecom, SGPS, SA – 75,537 shares

### ***Offices Held in other Companies***

Chairman of the Board of Directors of:

Sonae Indústria, SGPS, SA  
Modelo Continente, SGPS, SA  
Sonae Sierra, SGPS, SA  
Sonaecom, SGPS, SA  
Sonae Capital, SGPS, SA  
Efanor Investimentos, SGPS, SA  
Setimanale – SGPS, SA  
Praça Foz – Sociedade Imobiliária, SA  
Casa Agrícola de Ambrães, SA

BA – Business Angels SGPS, SA sole Director

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<sup>1</sup> Shares owned directly or owned by direct relatives.

**ÁLVARO CARMONA E COSTA PORTELA**

**April 2007**

## Álvaro Carmona e Costa Portela

### *Curriculum Vitae*

#### PERSONAL DATA

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PLACE OF BIRTH: Porto  
MARRIED

DATE OF BIRTH: 04-07-1951  
CHILDREN: 3

#### EDUCATION

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1974 Graduate in Mechanical Engineering - Porto University  
1983 Master of Business Administration - MBA (Universidade Nova de Lisboa)  
1997 AMP / ISMP - Harvard Business School

#### PROFESSIONAL ACTIVITIES

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1972-1976 Director at Laboratórios BIAL (Pharmaceutical Industry)  
1974-1977 Lecturer at Department of Mechanics - Porto University  
1976-1979 Chairman and CEO of Laboratórios BIAL (Pharmaceutical Industry)  
1979-1985 Executive Director of Finance, Planning, Exports at COPAM - Companhia Portuguesa de Amidos, SA (Maize derivatives industry) and affiliated companies  
1985-1986 Deputy Managing Director and later Managing Director of Módis (Logistics and Retail Procurement at Sonae Distribuição)  
1986-1991 Managing Director, later CEO and later Chairman of Sonae Distribuição, SGPS, SA  
Since 1990 CEO of Sonae Sierra, SGPS, SA  
Since 1999 Executive Vice President of Sonae, SGPS, SA  
Since 2006 Member of the Board of Directors of Modelo Continente, SGPS, SA

#### OTHER ACTIVITIES

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1999-2002 Co-founder and Board Member of EPRA- European Public Real Estate Association  
1996-2001 Member at ICSC Europe Jury Award  
Since 2004 Trustee of European Shopping Centre Trust  
Since 2004 Member of Eurohypo International Advisory Board  
Since 2005 Trustee of the International Council of Shopping Centres

#### ***Shares Held in Sonae Group Companies<sup>1</sup>***

Sonae, SGPS, SA – 25,934 shares  
Sonaecom, SGPS, SA – 5,000 shares

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<sup>1</sup> Shares owned directly or owned by direct relatives.

## **Offices Held in other Companies**

### **a) as Chairman of the Board of Directors of:**

3shoppings- Holding, SGPS, S.A.  
Algarveshopping - Centro Comercial, S.A.  
Arrábidashopping – Centro Comercial, S.A.  
Avenida M-40, S.A.  
Cascaishopping - Centro Comercial, S.A.  
Cascaishopping Holding I, SGPS, S.A.  
Centro Colombo – Centro Comercial, S.A.  
Clérigoshopping - Gestão do Centro Comercial, S.A.  
Coimbrashopping – Centro Comercial, SA  
Dos Mares Shopping Centre S.A.  
Estação Viana – Centro Comercial, SA  
Gaiashopping I - Centro Comercial, S.A.  
Gaiashopping II - Centro Comercial, S.A.  
Guimarãesshopping – Centro Comercial, S.A.  
Inparsi – Gestão de Gestão Comercial, S.A.  
Iberian Assets, SA  
Lima Retail Park, SA  
Loureshopping – Centro Comercial, S.A.  
Luz del Tajo – Centro Comercial, S.A.  
Madeirashopping - Centro Comercial, S.A.  
Maiashopping - Centro Comercial, S.A.  
Norteshopping - Centro Comercial, SA  
Oeste Retail Park – Gestão de Parques Comerciais, SA  
Paracentro – Gestão de Galerias Comerciais, SA  
Parque Atlântico Shopping – Centro Comercial, S.A.  
Parque de Famalicão - Empreendimentos Imobiliários, S.A.  
Parque Dom Pedro Shopping, S.A.  
Plaza Eboli – Centro Comercial S.A.  
Plaza Mayor Holding, SGPS, S.A.  
Plaza Mayor Parque do Ócio, S.A.  
Plaza Mayor shopping S.A.  
Project Sierra Holding Portugal IV, SGPS, S.A.  
Project Sierra Holding Portugal V, SGPS, S.A.  
Project Sierra Portugal I - Centro Comercial, S.A.  
Project Sierra Portugal II, Centro Comercial, S.A.  
Project Sierra Portugal III - Centro Comercial, S.A..  
Project Sierra Portugal IV - Centro Comercial, S.A.  
Project Sierra Portugal V - Centro Comercial, S.A.  
Project Sierra Portugal VI – Centro Comercial, S.A.  
Project Sierra Portugal VII – Centro Comercial, S.A.  
Project Sierra Portugal VIII – Centro Comercial, S.A.  
Proyect Sierra Spain 1 – Centro Comercial S.A.  
Proyect Sierra Spain 2 – Centro Comercial S.A.  
Proyect Sierra Spain 3 – Centro Comercial, S.A.  
Rio Sul – Centro Comercial, SA  
Serra Shopping - Centro Comercial, S.A.  
Sierra Asset Management - Gestão de Activos, S.A.  
Sierra Corporate Services - Apoio a Gestão, S.A.  
Sierra Developments - Serviços de Promoção Imobiliária, S.A.  
Sierra Developments Iberia 1- Promoção Imobiliária, S.A.  
Sierra Developments, SGPS, S.A.  
Sierra Development Greece S.A  
Sierra Enplanta, S.A.  
Sierra Investments, SGPS, S.A.  
Sierra Management II- Gestão de Centros Comerciais, S.A.  
Sierra Management Spain – Gestión de Centros Comerciales, SA  
Sierra Management New Technologies Business - Serviços de Comunicação em Centros Comerciais, S.A.

Sierra Management Portugal – Gestão de Centros Comerciais, S.A  
Sierra Management Spain – Gestión de Centros Comerciales, S.A.  
Sierra Management, SGPS, S.A.  
Sol Retail Park – Gestão de Parques Comerciais, S.A  
Torre Colombo Ocidente – Imobiliária, S.A.  
Torre Colombo Oriente – Imobiliária, S.A.  
Via Catarina – Centro Comercial, S.A  
Zubiarte Inversiones Inmobiliarias, S.A

**b) as Managing Director of:**

3DO Holding GmbH  
3DO Shopping Centre Gmgh  
Airone – Shopping Centre Srl Sócio Unico  
Dortmund Tower GmbH  
Freccia Rossa – Shopping Centre, Srl  
Gli Orsi – Shopping Centre Srl – Sócio Unico  
La Farga Shopping Centre, SL  
Le Terraze – Shopping Centre Srl  
Norte Shopping Retail & Leisure Centre BV  
Parque Principado, SL  
Portela & Portela, Lda.  
Project Sierra Germany 2 (Two) – Shopping Centre GmbH  
Project Sierra Italy 1 Shopping Centre Srl  
Project Sierra Italy 3 – Shopping Centre Srl-Socio Unico  
Project Sierra 1 – Shopping Centre GmbH  
Sierra Developments Germany, GmbH  
Sierra Developments Spain – Promociones de Centros Comerciales, SL  
Sierra Development Italy, Srl  
Sierra European Retail Real Estate Assets Holdings, BV  
Sierra Management Italy Srl  
Sierra Management Germany GmbH  
Sonae Sierra Brasil, Lda.  
Sonae Sierra Brazil BV  
Valecenter Srl Sócio Único

**c) as Board Member of:**

Aegean Park, S.A.  
Centro Vasco da Gama – Centro Comercial, SA  
Larissa Development of Shopping Centres SA  
Park Avenue Shopping Centre SA  
Project Sierra Charagionis 1 SA  
Pylea SA  
SRP – Parque Comercial de Setúbal, SA  
Sierra Charagionis Development of Shopping Centres, SA  
Sierra Charagionis Property Management SA

**d) as deputy Chairman of the Board of Directors of:**

Sonae, SGPS, S.A.

**e) as “Trustee” of:**

European Shopping Centre Trust  
International Council of Shopping Centres



**f) as Director of:**

Sierra Asset Management – Gestão de Activos SA – Sucursal en España

Sierra Asset Management – Gestão Activos SA, Succursale in Italia

Sierra Corporate Services – Apoio a Gestão, SA – Sucursal en España

Sierra Corporate Services – Apoio a Gestão SA – Succursale in Italia

Sierra Management New Technologies Business - Serviços de Comunicação em Centros Comerciais,  
S.A – Sucursal en España

Sierra Corporate Services – Apoio a Gestão SA - Zweigniederlassun

**ÁLVARO CUERVO GARCIA**

**April 2007**

# Álvaro Cuervo Garcia

## *Curriculum Vitae*

### PERSONAL DATA

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PLACE OF BIRTH: Asturias, Spain  
MARRIED

DATE OF BIRTH: 30-05-1942  
CHILDREN: 4

### EDUCATION

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1971            PhD in Economics - Madrid University  
1973            M.S. in Statistics - Madrid University  
1975            M.S. in Industrial Psychology - Madrid University

### PROFESSIONAL ACTIVITIES

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Professor of Business Economics at Universidad Complutense Madrid  
Member of the Academic Council of the Real Colegio Complutense at Harvard University  
Member of the Consulting Council on Privatization of the Spanish Government  
Member of the Board of Directors of ACS, SA  
Member of the Board of Directors of Thyssen Krupp, SA (Spain)  
Member of the Board of Directors of Sonae, SGPS, SA, of Sonae Indústria, SGPS, SA and Deputy Chairman of Tefisa  
Member of the Board of Directors of Bolsas y Mercados Españoles

### OTHER ACTIVITIES

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Editor in Chief of *Universia Business Review*  
Author of several books and numerous articles published in Spanish and foreign journals  
Member of the scientific and advisory committee of several journals

### DISTINCTIONS

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Rey Jaime I prize in Economics  
Infanta Cristina prize in Economics  
Honorary Doctorate – Universidad de Oviedo  
Honorary Doctorate – Universidad de Leon  
Honorary Doctorate – Universidad de Castilla-La Mancha

***Shares Held in Sonae Group Companies<sup>1</sup>***

None.

***Offices Held in other Companies***

Member of the Board of Directors of:

Sonae Industria, SGPS, SA  
Tafisa – Tableros de Fibras, SA  
ACS, SA  
BA – Fábrica de Vidrio, SA  
Thyssen Krupp, SA  
Bolsas y Mercados Españoles

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<sup>1</sup> Shares owned directly or owned by direct relatives.

**ÂNGELO GABRIEL RIBEIRINHO DOS SANTOS PAUPÉRIO**

**April 2007**

## Ângelo Gabriel Ribeirinho dos Santos Paupério

### *Curriculum Vitae*

#### PERSONAL DATA

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PLACE OF BIRTH: Vila Nova de Gaia  
MARRIED

DATE OF BIRTH: 14-09-1959  
CHILDREN: 4

#### EDUCATION

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1982 Graduate in Civil Engineering - Porto University  
1988 Master of Business Administration - MBA (ISEE - Porto University)

#### PROFESSIONAL ACTIVITIES

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1982-1984 Structural Design Project Manager at Tecnopor (Civil Engineering)  
1984-1989 Manager at EDP (Energy)  
1989-1991 Leader of the Television Project Team at Sonae Tecnologias de Informação  
1991-1994 Director of Strategic Planning and Control at Sonae Investimentos, SGPS, SA  
Since 1994 Director in several of Sonae Distribuição, SGPS, SA's affiliates (Retail)  
Since 1996 CFO of Sonae Distribuição, SGPS, SA and Director in Modelo Continente, SGPS, SA and several of its affiliates (Retail)  
Since 2000 Executive Vice President and CFO of Sonae, SGPS, SA, Director of Sonae Sierra, SGPS, SA, CEO of Sonae Capital, SGPS, SA and Chairman of Sonae, SGPS, SA's Finance Committee

#### OTHER ACTIVITIES

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Since 1989 Board member of APGEI (Business/University Association of Engineering and Management)  
... Lecturer of Business Policy (ISEE - Porto University)

### ***Shares Held in Sonae Group Companies<sup>1</sup>***

Sonae, SGPS, SA – 4,564 shares  
Sonaecom, SGPS, SA – 60,070 shares

### ***Offices Held in other Companies***

Member of the Board of Directors of:

Andar – Sociedade Imobiliária, S.A.  
Agloma Investimentos SGPS, SA  
Aqualuz – Turismo e Lazer, Lda  
Aquadraia – Investimentos Turísticos, S.A.

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<sup>1</sup> Shares owned directly or owned by direct relatives.

Atlantic Ferries-Tráfego Local, Fluvial e Marítimo, S.A.  
Bertimóvel - Sociedade Imobiliária SA  
Best Offer-Prestação de Informações pela Internet, S.A.  
Bikini - Portal de Mulheres, S.A.  
Bloco Q – Sociedade Imobiliária, S.A.  
Bloco W – Sociedade Imobiliária, S.A.  
Box Lines - Navegação, S.A.  
Cacetinho – Comércio Retalhista e Exploração de Centros Comerciais, S.A.  
Campimeios - Sociedade Imobiliária, S.A.  
Canasta - Empreendimentos Imobiliários, S.A.  
Carnes do Continente-Indústria e Distribuição de Carnes,S.A.  
Carplus – Comércio de Automóveis, S.A.  
Casa Agrícola João & António Pombo, S.A.  
Casa da Ribeira - Hotelaria e Turismo, S.A.  
Centro Residencial da Maia – Urbanismo, S.A.  
Change, SGPS, S.A  
Chão Verde – Sociedade de Gestão Imobiliária, S.A.  
Choice Car- Comércio Automóveis, S.A.  
Choice Car, SGPS, S.A.  
Citorres – Sociedade Imobiliária, S.A.  
Contibomba-Comércio e Distribuição de Combustíveis,S.A.  
Contimobe – Imobiliária do Castelo de Paiva, S.A.  
Country Club da Maia – Imobiliária, S.A.  
Cumulativa - Sociedade Imobiliária, S.A.  
Difusão – Sociedade Imobiliária, S.A.  
Distrifin Comercio y Prestación de Servicios, S.A.  
Efanor - Design e Serviços, S.A.  
Efanor - Indústria de Fios, S.A.  
Elmo, SGPS, S.A.  
Empreendimentos Imobiliários Quinta da Azenha, S.A.  
Espimaia - Sociedade Imobiliária, S.A.  
Esprit Du Monde, S.A.  
Estevão Neves - Hipermercados da Madeira, S.A.  
Finlog – Aluguer e Comércio de Automóveis, S.A.  
Fozimo - Sociedade Imobiliária, S.A.  
Fozmassimo – Comércio e Indústria de Produtos Alimentares, S.A.  
Global S – Hipermercado, Lda.  
Golf Time - Golfe e Investimentos Turísticos, S.A.  
Guérin Rent - a – Car (Dois), Lda  
IGI – Investimento Imobiliário, S.A.  
Igimo – Sociedade Imobiliária, S.A.  
Iginha- Sociedade Imobiliária, S.A.  
Imoareia – Investimentos Turísticos, SGPS, S.A.  
Imoclub – Serviços Imobiliários, S.A.  
Imoconti – Sociedade Imobiliária, S.A.  
Imoestrutura – Sociedade Imobiliária, S.A.  
Imoferro – Sociedade Imobiliária, S.A.  
Imohotel – Empreendimentos Turísticos Imobiliários, S.A.  
Imomuro – Sociedade Imobiliária, S.A.  
Imopenínsula - Sociedade Imobiliária, S.A.  
Imoponte – Sociedade Imobiliária, S.A.

Imoresort– Sociedade Imobiliária, S.A.  
Imoresultado – Sociedade Imobiliária, S.A.  
Imosedas – Imobiliária e Serviços, S.A.  
Imosistema - Sociedade Imobiliária, S.A.  
Infofield – Informática, S.A.  
Inparvi – SGPS, S.A.  
Insulatroia - Sociedade Imobiliária, S.A.  
Integrum - Serviços Partilhados, S.A.  
Inventory – Acessórios de Casa, S.A.  
Investalentejo, SGPS, S.A.  
Luso – Assistência – Gestão de Acidentes, S.A.  
Marimo – Exploração Hoteleira e Imobiliária,S.A.  
Marina de Troia, S.A.  
Marinamagic-Exploração de Centros Lúdicos e Marítimos, Lda  
Marmagno-Exploração Hoteleira e Imobiliária, S.A.  
Martimope – Sociedade Imobiliária, S.A.  
Marvero- Exploração Hoteleira e Imobiliária, S.A.  
MaxOffice – Artigos e Serviços para Escritório, S.A.  
MDS – Corrector de Seguros, S.A.  
MJLF - Empreendimentos Imobiliários, S.A.  
Modalfa - Comércio e Serviços, S.A.  
Modelo – Distribuição de Materiais de Construção, S.A.  
Modelo - Sociedade Gestora de Participações Sociais, S.A.  
Modelo Continente – Operações de Retalho,SGPS, S.A.  
Modelo Continente Hipermercados, S.A.  
Modelo Continente, SGPS, S.A.  
Modelo Hiper Imobiliária, S.A.  
Modelo Investimentos Brasil, S.A.  
Modelo.Com – Vendas por Correspondência, S.A  
Modis - Distribuição Centralizada, S.A.  
Modis International Trade,S.A.  
NAB - Sociedade Imobiliária, S.A.  
Norscut – Concessionária de Auto-Estradas, S.A.  
O.K. Bazar- Comércio Geral, S.A.  
Parcium Imobiliária, S.A.  
Pargest, SGPS, S.A.  
Partnergiro-Empreendimentos Turísticos, Lda.  
Peixes do Continente - Indústria e Distribuição de peixes, SA  
Pharmacontinente - Saúde e Higiene, S.A,  
Praedium II – Imobiliária, S.A.  
Praedium III – Serviços Imobiliários, S.A.  
Praedium, SGPS, S.A.  
Predicomercial – Promoção Imobiliária, S.A.  
Prédios Privados – Imobiliária, S.A.  
Predisedas – Predial das Sedas, S.A.  
Promosedas – Promoções Imobiliárias, S.A.  
Publimeios, SGPS, S.A.  
S.I.I. – Soberana – Investimentos Imobiliários, S.A.  
Saúde Atlântica - Gestão Hospitalar, S.A.  
SC – Insurance and Risk, SGPS, S.A.  
SC – Sociedade de Consultadoria, S.A.



Selfrio, Engenharia do Frio, S.A.  
Selfrio, SGPS, S.A.  
Selifa - Sociedade de Empreendimentos Imobiliários S.A.  
Sempre à Mão – Sociedade Imobiliária, S.A.  
Sesagest – Projectos e Gestão Imobiliária, S.A.  
Sete e Meio - Investimentos e Consultadoria, S.A.  
Sete e Meio Herdades - Investimentos Agrícolas Turismo, S.A.  
Sistavac – Sistemas de Aquecimento, Ventilação e Ar Condicionado, S.A.  
SKK – Central de Distribuição para Refrigeração e Climatização, S.A.  
SMP – Serviços de Manutenção e Planeamento, S.A.  
Sociedade Construções do Chile, S.A.  
Socijofra - Sociedade Imobiliária, S.A.  
Sociloures - Sociedade Imobiliária, S.A.  
Sodesa – Comercialização de Energia, S.A.  
Soflorin, BV  
Solaris - Supermercados, S.A.  
Solinca III – Desporto e Saúde, S.A.  
Solinca- Investimentos Turísticos, S.A.  
Solinfitness Club Málaga, S.A.  
Soltróia – Sociedade Imobiliária de Urbanização e Turismo de Troia, S.A.  
Sonae 3P – Panels, Pul and Paper, SGPS, S.A.  
Sonae Capital, SGPS, S.A.  
Sonae Investments, BV  
Sonae Retalho Espanã – Servicios Generales,S.A  
Sonae Sierra, SGPS, S.A.  
Sonae Turismo, SGPS, S.A.  
Sonae Wood Products, BV  
Sonae, SGPS, S.A.  
Sonaegest – Sociedade Gestora de Fundos de Investimento, S.A.  
Sondis Imobiliária, S.A.  
Sontária – Empreendimentos Imobiliários, S.A.  
Sontur, BV  
Sonvecap B.V.  
Sopair, S.A.  
SportZone – Comércio de Artigos de Desporto, S.A.  
SRE – Projectos e Consultadoria, S.A.  
Star - Viagens e Turismo, S.A.  
Todos os Dias-Comércio Retalhista e Exploração de Centros Comerciais, S.A.  
Torre S. Gabriel – Imobiliária, S.A.  
TP - Sociedade Térmica Portuguesa, S.A.  
Troiaresort - Investimentos Turísticos, SA  
Troiaverde – Exploração Hoteleira e Imobiliária, S.A.  
Tulipamar - Exploração Hoteleira e Imobiliária, S.A.  
Urbisedas – Imobiliária das Sedas, S.A.  
Vastgoed One – Promoção Imobiliária, S.A.  
Vastgoed Sun – Promoção Imobiliária, S.A.  
Venda Aluga – Sociedade Imobiliária, S.A.  
World Trade Center Porto, S.A.  
Worten - Equipamentos para o Lar, S.A.

**DUARTE PAULO TEIXEIRA DE AZEVEDO**

**April 2007**

## **Duarte Paulo Teixeira de Azevedo**

### ***Curriculum Vitae***

#### **PERSONAL DATA**

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PLACE OF BIRTH: Porto  
MARRIED

DATE OF BIRTH: 31-12-1965  
CHILDREN: 3

#### **EDUCATION**

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1986 Graduation in Chemical Engineering - Ecole Polytechnique Fédérale de Lausanne  
1989 Master of Business Administration - MBA (ISEE - Porto University)  
1994 Executive Retailing Program - Babson College  
1996 Strategic Uses of Information Technology Program - Stanford Business School  
2002 IMD - Breakthrough Program for Senior Executives - Lausanne

#### **PROFESSIONAL ACTIVITIES**

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1988-1990 Analyst and Project manager of new investments at Sonae Tecnologias de Informação  
1990-1993 Organizational Development project manager and New business Commercial Director at Sonae Indústria (Wood Based Panels)  
1993-1996 Director of Strategic Planning and Control at Sonae Investimentos, SGPS, SA  
1996-1998 Board Director of Modelo Continente Hipermercados. (Retail)  
1998-2000 CEO of Optimus (Mobile Operator).  
Since 2000 CEO of Sonaecom, SGPS, SA and Executive Vice President of Sonae, SGPS, SA.

#### **OTHER ACTIVITIES**

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Since 1988 Member of APGEI (Business/University Association of Engineering and Management)  
Since 2000 Founding member of EGP – Porto Business School  
2001-2002 President of Apritel - Association of Telecommunication Operators  
2003 co-author of the book “Reformar Portugal”  
Since 2004 Member of the Advisory Board “Compromisso Portugal”, an independent movement to enforce political reform

#### ***Shares Held in Sonae Group Companies<sup>1</sup>***

Sonae, SGPS, SA – 596,909 shares  
Sonaecom, SGPS, SA – 387,342 shares

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<sup>1</sup> Shares owned directly or owned by direct relatives.

### ***Offices Held in other Companies***

Chairman of the Board of Directors of:

Novis Telecom, S.A.

Migracom, SGPS, S.A.

Optimus – Telecomunicações, S.A.

Profimetrics – Software Solutions, S.A.

Sonae Matrix Multimédia, SGPS, S.A.

Sonae Telecom, SGPS, S.A.

Sonaecom – Sistemas de Informação, SGPS, S.A.

Tableros de Fibras, S.A.

WeDo Consulting - Sistemas de Informação, S.A.

Member of the Board of Directors of:

Efanor Investimentos, SGPS, S.A.

Glunz, A.G.

Imparfin, SGPS, S.A.

Modelo Continente, SGPS, S.A.

Praça Foz - Sociedade Imobiliária, S.A.

Sonae, SGPS S.A.

Sonae Indústria, SGPS, S.A.

Público Comunicação Social, S.A.(Member of the General Council)

**JOSÉ NEVES ADELINO**

**April 2007**

# JOSÉ NEVES ADELINO

Address: Faculdade de Economia  
Universidade Nova de Lisboa  
Rua Marquês de Fronteira, 20  
1099-038 Lisboa  
Portugal  
Email: [jna@fe.unl.pt](mailto:jna@fe.unl.pt)

Citizenship: Portuguese

April, 2007

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## EDUCATION

### Degrees Attained

Agregado, Faculdade de Economia, Universidade Nova de Lisboa, 1995 DBA,  
Finance, Kent State University, 1981  
Licenciatura, Finance, Universidade Técnica de Lisboa, 1976

## WORK EXPERIENCE

### Academic Positions

Full Professor of Finance, Faculdade de Economia, Universidade Nova de Lisboa, 1995 - present.  
Associate Professor, Faculdade de Economia, Universidade Nova de Lisboa, 1985-1995 (with tenure, 1990-1995).  
Assistant Professor, Faculdade de Economia, Universidade Nova de Lisboa, 1981-1985.  
Visiting Professor, Bentley College, 1987 - 1989 and 2007 -  
Visiting Professor, Universidade Católica Portuguesa, 1986 - 1989  
Visiting Professor, ISEE, 1988.  
Teaching Fellow, Kent State University, 1978-1981.

Areas of expertise: corporate finance, international finance, corporate governance, performance and incentive management.

### Other Academic - Administration

Dean, Faculdade de Economia, Universidade Nova de Lisboa, 1999-2002.  
Dean, MBA Program and Executive Education, Faculdade de Economia, Universidade Nova de Lisboa, 1990-1996.  
Member of the Directive Council, Faculdade de Economia, Universidade Nova de Lisboa, 1981-1986.

### Non-Academic Positions

Current: Fundo Caravela, member of the investment committee;

Other: PT Previsão, member of the investment committee, EDP, Member of the Board, Chairman of the Audit Committee; PT, strategy advisory board; PT PRO, Chairman of Mesa da Assembleia Geral SONAE SGPS, member of the Global Advisory Board and member of the remuneration committee; Fundo de Garantia de Depósitos, member of the Directive Board; CTT, Strategy advisory board; Conselho Nacional de Educação Member; Euronext Lisbon, member of Index Commission; BPA, Member of the Board; BPI Pensões and BPI FI, Member of the Board.

Consultant of many companies and government organizations in his areas of expertise.

Does not hold any shares of Sonae Group.

**LUÍZ FILIPE PALMEIRA LAMPREIA**

**April 2007**

## **Luíz Felipe Palmeira Lampreia**

### ***Curriculum Vitae***

#### **PERSONAL DATA**

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PLACE OF BIRTH: Rio de Janeiro, Brazil  
MARRIED

DATE OF BIRTH: 19-10-1941  
CHILDREN: 3

#### **EDUCATION**

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1963                      Graduation from Instituto Rio Branco (Brazilian Diplomatic Academy)

#### **PROFESSIONAL ACTIVITIES**

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1963-1995              Diplomat serving:  
1966-1971              In the Brazilian Mission to the United Nations in New York and Geneva  
1979-1983              Deputy Ambassador in Washington  
1983-1985              Ambassador to Suriname  
1990-1992              Ambassador to Portugal  
1993-1995              Ambassador to GATT/WTO in Geneva  
1988-1990              Under-Secretary for Political Affairs  
1992-1993              Secretary General of the Foreign Ministry  
1995-2001              Foreign Minister  
Presently              Non-Executive Director of Sonae, SGPS, SA and of Partex (Brazil)  
Presently              Director of Sousa Cruz (BAT Group)  
Presently              Director of Ampla Energy Corporation (Brazil)  
Presently              Member of the Advisory Boards of Novartis Brazil  
Presently              Member of the International Advisory Board of Coca Cola, of Unilever (Latin America), of Kissinger, McLarty and Associates and Toyota Motor Corporation  
Presently              Adviser to Bracelpa (Brazilian Paper and Pulp Industry Association)  
Presently              President of Lampreia Consultores Internacionais

#### **OTHER ACTIVITIES**

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Presently              Member of the International Advisory Board of the Council on Foreign Relations (New York)  
Presently              Member of the Inter American Dialogue  
Presently              Deputy Chairman of the Brazilian Center for Foreign Relations

#### **DISTINCTIONS**

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Grã Cruz da Ordem Nacional do Mérito - Brazil  
Grã Cruz da Ordem do Rio Branco - Brazil  
Grã Cruz da Ordem de Cristo - Portugal  
Grã Cruz da Ordem de Santiago - Portugal  
Grand Officier de la Légion d'Honneur - France



***Shares Held in Sonae Group Companies<sup>1</sup>***

Sonae, SGPS, SA – 10,000 shares

***Offices Held in other Companies***

Member of the Board of Directors of Sousa Cruz SA (BAT Brazilian affiliate)  
Director of Ampla Energy Corporation (Brazil)

Member of the Advisory Board of:

Unilever PLC  
The Coca-Cola Company  
Toyota Motor Corporation  
Kissinger McLarty Associates  
Novartis – Brazil

Director of Partex – Brazil  
Deputy Chairman of the Board of Directors of CEBRI

Consultant of Bracelpa (Brazilian Paper and Pulp Industry Association)

President of Lampreia Consultores Internacionais

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<sup>1</sup> Shares owned directly or owned by direct relatives.

**MICHEL MARIE BON**

**April 2007**

## **Michel Marie Bon**

### ***Curriculum Vitae***

#### **PERSONAL DATA**

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PLACE OF BIRTH: Grenoble, France  
MARRIED

DATE OF BIRTH: 05-07-1943  
CHILDREN: 4

#### **EDUCATION**

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1966            Graduation in Business Administration - ESSEC  
1971            Graduation at École National d'Administration  
1986            Stanford Executive Program – Stanford University

#### **PROFESSIONAL ACTIVITIES**

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1971-1975        Inspecteur de Finances at the French Ministry of Finance and Budget  
1975-1985        Chief Credit Officer, and later Deputy CEO of Caisse Nationale de Crédit Agricole (Bank)  
1985-1992        Deputy CEO, later CEO and Chairman of Carrefour (Retail)  
1993-1995        Head of the Agence Nationale Pour l'Emploi (French state agency for employment).  
1995-2002        Chairman and CEO of France Telecom.  
2003-2005        Chairman of Institut Pasteur  
Presently        Chairman of the Supervisory Board of Editions du Cerf (Book Publisher)  
Presently        Chairman of the Supervisory Board of Devoteam (Information Technologies)  
Presently        Director of Lafarge (Cements), Banque Transatlantique (Bank), Sonepar (Electrical supply retail)  
Presently        Non-Executive Director of Sonae, SGPS, SA and Esmertec (High Technologies)  
Presently        Member of the Conseil d'Orientation Stratégique de RATP  
Presently        Senior Advisor to Dôme Close Brothers (Investment Bank), Permira (Investment Fund) and Roland Berger (Strategic Consulting)

#### **OTHER ACTIVITIES**

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1991-2002        Chairman of ESSEC (Business School)  
1998-2002        Co-chairman of the French American Business Council  
Presently        Director of the French American Foundation  
Presently        Founder and Director of Transparency International (France)  
Presently        Director of Institut Catholique de Paris  
Presently        Director of Institut Pierre Mendès France  
Presently        Director of International Dominican Foundation

## **DISTINCTIONS**

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Officier de la Légion d'Honneur (France)  
Four nominations as Manager of the Year.  
The Houghton Award of the French American Foundation  
Stratégies Man of the Year 2001

### ***Shares Held in Sonae Group Companies<sup>1</sup>***

Sonae, SGPS, SA – 56,363 shares

### ***Offices Held in other Companies***

Senior Advisor of Dôme Close Brothers  
Senior Advisor of Permira  
Senior Advisor of Roland Berger  
Chairman of the Supervisory Board of Les Editions du Cerf  
Chairman of the Supervisory Board of Devoteam

Member of the Board of Directors of:

Esmertec  
Banque Transatlantique  
Lafarge  
Sonepar  
Asterop (non-voting director)

Member of the Advisory Board of RATP

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<sup>1</sup> Shares owned directly or owned by direct relatives.

**NUNO MANUEL MONIZ TRIGOSO JORDÃO**

**April 2007**

## **Nuno Manuel Moniz Trigo Jordão**

### ***Curriculum Vitae***

#### **PERSONAL DATA**

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PLACE OF BIRTH: Lisbon  
MARRIED

DATE OF BIRTH: 27-04-1956  
CHILDREN: 4

#### **EDUCATION**

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1978 Graduate in Economics ISCTE (Lisbon University)

#### **PROFESSIONAL ACTIVITIES**

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1984-1986 Sales Manager of Pingo Doce Supermercados (Retail)  
1986-1987 Manager of the Amadora Continente Hypermarket (Retail)  
1988-1989 General Manager of Modelo Continente Hipermercados (Retail)  
Since 1990 Board member of Modelo Continente, SGPS, SA (Retail)  
Since 1991 CEO of Modelo Continente, SGPS, SA and several of its affiliates (Retail)  
Since 2000 Executive Vice President of Sonae, SGPS, SA

#### ***Shares Held in Sonae Group Companies<sup>1</sup>***

None

#### ***Offices Held in other Companies***

Member of the Board of Directors of:

Bertimóvel – Sociedade Imobiliária, S.A.  
Best Offer - Prestação de Informações pela Internet, S.A.  
Bikini – Portal de Mulheres, S.A.  
Cacetinho – Comércio Retalhista e Exploração de Centros Comerciais, S.A.  
Canasta- Empreendimentos Imobiliários, S.A.  
Carnes do Continente - Indústria e Distribuição de Carnes,S.A.  
Chão Verde – Sociedade de Gestão Imobiliária, S.A.  
Citorres – Sociedade Imobiliária, S.A.  
Contibomba - Comércio e Distribuição de Combustíveis,S.A.  
Contimobe – Imobiliária do Castelo de Paiva, S.A.  
Cumulativa - Sociedade Imobiliária, S.A.  
Difusão – Sociedade Imobiliária, S.A.  
DistriFin Comercio y Prestacion de Servicios, S.A.  
Efanor - Design e Serviços, S.A.  
Efanor - Indústria de Fios, S.A.

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<sup>1</sup> Shares owned directly or owned by direct relatives.

Estevão Neves – Hipermercados da Madeira, S.A.  
Fozimo - Sociedade Imobiliária, S.A.  
Fozmassimo – Comércio e Industria de Produtos Alimentares, S.A.  
Global S – Hipermercado, Lda.  
IGI – Investimento Imobiliário, S.A.  
Igimo – Sociedade Imobiliária, S.A.  
Imoconti – Sociedade Imobiliária, S.A.  
Imoestrutura – Sociedade Imobiliária, S.A.  
Imomuro – Sociedade Imobiliária, S.A.  
Imoponte – Sociedade Imobiliária, S.A.  
Imoresultado – Sociedade Imobiliária, S.A.  
Imosistema - Sociedade Imobiliária, S.A.  
Infofield – Informática, S.A.  
Inventory – Acessórios de Casa, S.A.  
Max Office – Artigos e Serviços para Escritório, S.A.  
MJLF - Empreendimentos Imobiliários, S.A.  
Modalfa - Comércio e Serviços, S.A.  
Modelo – Distribuição de Materiais de Construção, S.A.  
Modelo Continente – Operações de Retalho, SGPS, S.A.  
Modelo Continente Hipermercados, S.A.  
Modelo Continente, SGPS, S.A.  
Modelo Hiper Imobiliária, S.A.  
Modelo.Com – Vendas por Correspondência, S.A  
Modis - Distribuição Centralizada, S.A.  
NA - Comércio de Artigos de Desporto, S.A.  
NA - Equipamentos Para o Lar, S.A.  
O.K. Bazar - Comércio Geral, S.A.  
Peixes do Continente - Indústria e Distribuição de Peixes, S.A.  
Pharmacontinente - Saúde e Higiene, S.A.  
Predicomercial – Promoção Imobiliária, S.A.  
Selifa - Sociedade de Empreendimentos Imobiliários, S.A.  
Sempre à Mão – Sociedade Imobiliária, S.A.  
Sesagest – Projectos e Gestão Imobiliária, S.A.  
Socijofra - Sociedade Imobiliária, S.A.  
Sociloures - Sociedade Imobiliária, S.A.  
Solaris - Supermercados, S.A.  
Soltróia – Sociedade Imobiliária de Urbanização e Turismo de Troia, S.A.  
Sonae Retalho Espanã – Servicios Generales,S.A  
Sonae, SGPS, S.A.  
Sondis Imobiliária, S.A.  
Sontária – Empreendimentos Imobiliários, S.A.  
Sport Zone – Comércio de Artigos de Desporto, S.A.  
SRE – Projectos e Consultadoria, S.A.  
Star – Viagens e Turismo, S.A.  
Todos os Dias - Comércio Retalhista e Exploração de Centros Comerciais, S.A.  
Worten - Equipamentos para o Lar, S.A.

# **FISCAL BOARD**

**April 2007**



**DANIEL BESSA FERNANDES COELHO**

**April 2007**

## DANIEL BESSA

Born in Porto, Portugal, in 1948. Married. One daughter.

Graduation in Economics (Porto University, 1970) and PhD. in Economics (Universidade Técnica de Lisboa, 1986).

Lecturer at Porto University since 1970. Lectured in Faculdade de Economia (1970-1999), Faculdade de Engenharia (1989-1992) and ISEE - Instituto Superior de Estudos Empresariais (1988-2000), and is currently a lecturer in EGP - Escola de Gestão do Porto (since September 2000). Expert in economic theory and policy, including macroeconomic scenario and short term outlook, of both global macroeconomic variables and of variables related with monetary, financial and foreign exchange markets.

Dean at Escola de Gestão do Porto (an organic unit of the Porto University whose mission is to lecture post graduation and advanced management courses), since June 2000.

President of the Board of Faculdade de Economia of Porto University (1978-1979), President of the Board responsible for launching Escola Superior de Tecnologia e Gestão do Instituto Politécnico de Viana do Castelo (1989-1990), Vice-Dean of Porto University (1990-1995) and executive director of AURN – Associação das Universidades da Região Norte (1996-2000).

Director of FINIBANCO, S.A. (since November 1997), and non executive director of Finibanco, S.G.P.S., S.A. (since May 2001) and Efacec Capital, S.G.P.S., S.A. (since May 2004).

Chairman of the Fiscal Board of Galp Energia (since October 2006), of the Advisory Board of IGFCSS – Instituto de Gestão de Fundos de Capitalização da Segurança Social (since November 2000), and of the Studies department of the Accountants Institute (since March 2005).

Member of the Board of Directors of Bial Foundation (since January 2003).

Non executive board member of CELBI - Celulose Beira Industrial (from May 1996 to March 2006) and of INPARSA - Indústrias e Participações, S.G.P.S., S.A. (from January 1997 to October 1999), Chairman of the Fiscal Board of SPGM - Sociedade de Investimentos (from March 1997 to April 2007), member of the Advisory Council of Indústrias de Condutores Eléctricos e Telefónicos F. Cunha Barros, S.A. (from January 2001 to June 2003) and Chairman of the Board of the Shareholders' General Meeting of APDL - Administração dos Portos do Douro e Leixões (from January 1999 to March 2002).

External consultant to the Sonae Group (from September 1999 to December 2006), on macroeconomic outlook. Member of the Advisory Board of Sonae S.G.P.S., S.A. and of Sonae Indústria, S.G.P.S., S.A.

Worked as a consultant, since 1983, with companies and private economic groups, public entities, regional and industry economic associations, unions, schools and other entities (amongst others: Sonae, Amorim Group, Siderurgia Nacional – Serviços, HCB - Hidroeléctrica Cahora-Bassa, Empresa Carbonífera do Douro, Soserfin – Sociedade de Serviços Financeiros, Governo da República Popular de Angola, Governo Regional dos Açores, Comissão de Coordenação da Região Norte, Estrutura de Missão Parcerias-Saúde, IGIF – Instituto de Gestão Informática e Financeira do Ministério da Saúde, ARS Centro – Administração Regional de Saúde do Centro, Centro Hospitalar de Vila Nova de Gaia, Câmara Municipal do Porto, Câmara Municipal do Funchal, Câmara Municipal de Vila Nova de Gaia, Câmara Municipal de Barcelos, Câmara Municipal de Póvoa do Varzim, Câmara Municipal de Bragança, Câmara Municipal de São João da Madeira, Câmara Municipal do Cartaxo, Câmara Municipal do Marco de Canavezes, Associação de Municípios do Vale do Lima, Associação de Municípios do Vale do Minho, ATP – Associação Têxtil e Vestuário de Portugal, APICCAPS – Associação Portuguesa dos Industriais de Calçado, Componentes, Artigos de Pele e seus Sucedâneos, APIM – Associação Portuguesa das Indústrias de Malhas e de Confecção, AIMMP – Associação das Indústrias de Madeira e Mobiliário de Portugal, ANECAP – Associação Nacional das Empresas Concessionárias de Áreas Portuárias, Sindicato dos Bancários do Norte, CLIP – Colégio Luso Internacional do Porto, COTEC Portugal).

Responsible for coordinating a programme to recover underdeveloped geographical and business sectors (February 2003 to June 2004) on behalf of the Ministry of Economy and of the Ministry of Social Security and Employment.

President of the Municipal Assembly of Vila Nova de Cerveira (January 1998 to December 2003). Portuguese Minister of Economy (October 1995 to March 1996) and member of the Portuguese Parliament (October 1995). Spokesman of the Socialist Party for economic and financial matters (December 1992 to October 1995).

Wrote "O Processo Inflacionário Português 1945-1980", published by Edições Afrontamento, Porto, in 1988. Articles published in several magazines, namely: *Análise Social*, *Cadernos de Ciências Sociais*, *Cadernos de Economia*, *Estudos de Economia*, *Indústria – Revista de Empresários e Negócios*, *Pensamiento Iberoamericano - Revista de Economia Política*, *Praxis* and *Revista Crítica de Ciências Sociais*.

Frequent presence in conferences, seminars and in the Portuguese media.

Does not hold any shares in companies of the Sonae Group.

To  
Sonae, SGPS, SA  
Lugar do Espido, Via Norte  
Maia

## STATEMENT

I hereby declare, as required by law, that I do not incur in any of the incompatibilities envisaged in number 1 of article 414-A of the Company Law, nor I am involved in any circumstance capable of affecting my independence under the terms of number 5 of Article 414 of the Company Law.

I will immediately inform the company of any event that, in the course of the mandate, causes incompatibilities or loss of independence under the terms of the legal requirements.

Porto, 12 April 2007

Daniel Bessa Fernandes Coelho

**ARLINDO DIAS DUARTE SILVA**

**April 2007**

### ***Personal data and education***

*Name: Arlindo Dias Duarte Silva*

*Date of Birth: 27 October 1936*

*Place of Birth: Perafita, Matosinhos*

*Married*

*Identity Card : nr. 924500 of 22 January 2001, Lisbon*

*Address : Rua Oriental, 520, 4455 – 516 Perafita*

*Telephone – Office 229380385 ; Home 229950243*

*Education – Graduation in Economics by Faculdade de Economia, Porto University, 1963*

### ***Professional Activities***

*Education – Teacher at the Commercial and Industrial School, 1960 to 1963*

*Bank – BPA*

*Audit/Inspection department from 1963 to 1975*

*Sub director of the commercial department from 1976 to 1979.*

*Military – Served in Angola, as a militian captain in a Service Comission from 1968 to 1971.*

*Statutory Auditor – since 1979, both as an individual statutory auditor – 1979 to 1991 and from 1996 up to now – and as a partner of a Statutory Auditor’s firm – 1991 to 1996.*

*Member of Statutory Bodies at the Statutory Auditors Institute, initially as a member of the General Council and, afterwards, as a member of the Board of Directors, for 2 mandates, the last of which from 1995 to 1997, as vice president.*

*Sponsor of several internships of candidates to Statutory Auditors and of a candidate to the Statistics and Information Management course at University Nova de Lisboa.*

*Statutory Auditor or member of the Fiscal Board of: Banco Universo, SA ; União de Bancos Portugueses – Statutory Auditor at Participation Units; Orbitur – Intercâmbio de Turismo, SA ; ATPS – SGPS, SA ; MDS – Corretor de Seguros, SA ; Imoareia – Sociedade Imobiliária, SA and Contacto – SGPS, SA.*

*Currently –2007 – Statutory Auditor at: DMJB – SGPS, SA ; DMJB – Consultadoria de Gestão, SA ; Orbirio – Imobiliário e Empreendimentos Turísticos, SA ; Pickinvest – Gestão de Investimentos e Publicidade, SA ; Loisir – Equipamentos de Diversão e Ocupação de Tempos Livres, SA. and Sintigraf II – Tintas Gráficas, SA*

*In addition to the Statutory Auditor activity, member of the Fiscal Board of several entities, namely in social institutions.*

*Does not hold any shares in companies of the Sonae Group.*

To  
Sonae, SGPS, SA  
Lugar do Espido, Via Norte  
Maia

## STATEMENT

I hereby declare, as required by law, that I do not incur in any of the incompatibilities envisaged in number 1 of article 414-A of the Company Law, nor I am involved in any circumstance capable of affecting my independence under the terms of number 5 of Article 414 of the Company Law.

I will immediately inform the company of any event that, in the course of the mandate, causes incompatibilities or loss of independence under the terms of the legal requirements.

Porto, 12 April 2007

Arlindo Dias Duarte Silva



**JORGE MANUEL FELIZES MORGADO**

**April 2007**

## ■ Jorge Manuel Felizes Morgado

**Jorge Manuel Felizes Morgado**

### Contacts

Mobile + 351 917 540 850

Telephone + 351 226 052 761

[jorgefmorgado@mail.telepac.pt](mailto:jorgefmorgado@mail.telepac.pt)

### Education

Statutory Auditor

MBA in Management and Information

Information

MBA in Finance

Graduation in Management

### Languages

English and French

### Education

- Statutory Auditor nr. 775
- MBA in Management and Information Systems, Faculdade de Economia e Gestão, Universidade Católica
- MBA in Finance, IEDE Madrid
- Graduation in Management, ISEG, Universidade Técnica de Lisboa

### Professional Activity

Since 2004 – Individual Statutory Auditor and Partner of Econotopia – Consultoria e Gestão, S.A.

From 1991 to 2004, Partner of Deloitte:

- Fiscal Board and Statutory Auditor of several companies;
- Responsible for consulting in the North of Portugal;
- Responsible for Corporate Finance in Portugal, until 2001;

From 1989 to 1991 responsible for the Planning and Control department and Internal Audit of the Coelima Group

From 1980 to 1989, Assistant to Manager of Auditing at Coopers & Lybrand

### Credentials

#### *As an Auditor and Statutory Auditor:*

Worked in a significant number of Portuguese and international entities (see appendix), among which Sonae Group, Amorim Group (Corticeira Amorim and Inacor), Somelos Group, BPI, Dow Chemical, DeBeers (Angola), Barlows (Angola), Coats & Clark, etc.

Currently is a Statutory Auditor at Vadeca Group and Jofabo.

#### *As a Consultant:*

Implementation of management accounting systems and budget control systems.

Review of strategy and organisational models of companies.

Responsible for the development of cost optimisation services.

Valuation of companies and of acquisitions and sales of companies.

Responsible for the development of management information systems.

Leader of projects to reorganise and turn around companies.

As a consultant, worked for BVLP, Somelos Group, Hedva (Czech Republic), BAI (Angola), Vaz Pinheiro Group, Siemens, Corticeira Amorim, etc.

	<p><b>Training and seminars, amongst which:</b></p> <ul style="list-style-type: none"><li>✓ Several seminars on information systems and e-commerce;</li><li>✓ Several seminars and conferences on Management, Strategy, Marketing and Corporate Finance;</li></ul> <p><b>Teacher/instructor at:</b></p> <ul style="list-style-type: none"><li>✓ MBA from European University</li><li>✓ Several seminars on management control and ABC/M.</li></ul> <p><b>Shares held in Sonae Group Companies:</b></p> <ul style="list-style-type: none"><li>✓ Does not hold any shares in companies of the Sonae Group</li></ul>
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Appendix I  
Companies in which has worked for 2 or more years

System Publishing (Portugal)  
Ford Lusitana  
Dun & Bradstreet  
Johnson & Johnson  
Epsi (Sines)  
Vale do Lobo  
Glaxo Farmacêutica  
British Leyland  
Texaco (Angola)  
Agip (Angola)  
Delong Hersent (Base do Kwanda)  
Printer  
Pillar Alumínios  
Polimaia  
Alfa  
Porto Barros  
Grupo Taylors  
Quinta do Noval  
Wirsbo – Tubos da Suécia  
Soja de Portugal  
Jerónimo Martins  
Leasinvest  
Poliplastic  
Felino  
Banco Éfisa  
BCI (Angola)  
Porto Calem  
Ara  
Rieker  
Oliva

Appendix II  
Companies in which presently works as a Statutory Auditor

CapitalVouga, SGPS, SA

Tratobem-Administ.,CMP,VND Imovéis, SA

J.Medeiros, SGPS, SA

Hidroelectrica S. Lourenço, SA

Hidroelectrica S. Nicolau, SA

Hidroelectrica S. Pedro, SA

Fábrica de Fiação e Tecidos de Bairro, Lda

Jamg, SGPS, SA

Jofabo-Construção e Imobiliário, SA

Polibras- Polimentos e Abrasivos, SA

Knowit-Soluções de Form e Tecnologia,S.A

ValorInvest-Soc.Investim. Imobiliários, S.A

Vadeca Ambiente-Preserv. e Controle, S.A

Grin-Gestão Resíduos Urb e Indust, S.A

Sucitesa Portugal-Soc.Ibér. Prod.Quím,S.A

Vadeca Imobiliária, S.A

Vadeca Organização e Gestão, S.A

Vadeca Serviços-Limpeza Industrial, S.A

JIZ-Arquitectura de Interiores e Publici, S.A

E3C - Comunicação e Eventos, S.A

Vinho e Coisas, Holding, S.G.P.S, S.A

Cambas Confecções, S.A

DESTAM, Lda - (Jorogaso, Lda)

To  
Sonae, SGPS, SA  
Lugar do Espido, Via Norte  
Maia

## STATEMENT

I hereby declare, as required by law, that I do not incur in any of the incompatibilities envisaged in number 1 of article 414-A of the Company Law, nor I am involved in any circumstance capable of affecting my independence under the terms of number 5 of Article 414 of the Company Law.

I will immediately inform the company of any event that, in the course of the mandate, causes incompatibilities or loss of independence under the terms of the legal requirements.

Porto, 12 April 2007

Jorge Manuel Felizes Morgado

**ÓSCAR JOSÉ ALÇADA DA QUINTA**

**April 2007**

**Óscar José Alçada da Quinta**

Rua Pêro Escobar, 225  
4450 – 771 Leça da Palmeira  
Telef. 917267497

**Education**

- Graduation in Economics ( 1977 - 1982), by Faculdade de Economia do Porto.
- Frequency of several training courses promoted by Ordem dos Revisores Oficiais de Contas, Coopers & Lybrand (1985; Audit), I.M.C./B.D.P. (1994; Derivatives), F.E.P./Futop (1997; International Financial Management)

**Professional Activities**

- |            |                                                                                                                                         |
|------------|-----------------------------------------------------------------------------------------------------------------------------------------|
| 1982-1986  | Administrative and Finance positions held in the textile, building and office equipment companies.                                      |
| Since 1986 | External services provided to Statutory Auditors                                                                                        |
| Since 1990 | Registered with number 731 at the Statutory Auditors Institute, developing his Professional activity exclusively as a Statutory Auditor |
| Since 1992 | Partner of Statutory Audit Firm, Óscar Quinta, Canedo da Mota & Pires Fernandes, SROC                                                   |

Statutory Auditor in the following companies:

IBEROTEL - HOTELARIA E TURISMO, S.A.	(since 1993)
INDASA - INDÚSTRIA DE ABRASIVOS, S.A.	(since 1993)
LISGRÁFICA - IMPRESSÃO E ARTES GRÁFICAS, S.A.	(since 1991)
PROBOS - RESINAS E PLÁSTICOS, S.A.	(since 1997)
VALENTE MARQUES - COMERCIAL, S.A.	(since 1993)
SPINVESTE – PROMOÇÃO IMOBILIÁRIA, S.A.	(since 1994)

Does not hold any shares in companies of the Sonae Group.